The budget is what makes the program possible. It is prepared by the staff and approved or modified by the Executive Board. This brochure is an attempt to explain the budget in programmatic terms.

The program centers around the countries of southern Africa as the major area of concern for ACOA. A crisis elsewhere, like the unbelievable suffering of the Nigerian/Biafran war and famine, naturally demands our attention, as well. ACOA’s objective in southern Africa policy is to promote a policy of military and economic disengagement on the one hand, and of support for the liberation movements on the other.

The Board approved a budget of $170,000 for the Committee in 1969, and the main emphases fall into the following categories:

**Washington Office**

Funds needed to continue the work of the Washington office are estimated at approximately $31,500, including the salaries of a director and assistant. Issues that the office will press through contacts with members of Congress, the State Department, and the White House, include:

- end the sugar quota for South Africa;
- discourage U.S. investments in South Africa;
- end the U.S. alliance with Portugal while she maintains a colonial empire;
- pull space tracking stations out of South Africa;
- end U.S. cooperation with the South African Atomic Energy Board;
positive recognition of the UN as the administering power for South West Africa (Namibia);

massive aid to the starving in Nigeria/Biafra.

The office will also help African and U.S. visitors to the capital; arrange special seminars and conferences; coordinate efforts on African questions; and publish a bulletin, Washington Notes on Africa.

Research and Publications

Approximately $22,000 is needed for this new program. One additional staff person will work with several part-time people. Additional funds are needed for really adequate staffing. The Research Bureau will work on:

- publication of a series of fact sheets on current issues such as those on the Olympic Games and South Africa; the Terrorism Act and the trial of the 37 Namibians; the southern Africa nations series;
- one or two pamphlets will be issued dealing with pressing problems of U.S. policy towards Africa;
- research will be done and information made available on the extent of U.S. investments in southern Africa.

Field Work

A field worker and office assistance is needed, and additional field workers will be employed in key areas if funds are available. The program now has a minimum budget of $12,500. Field work will include:

- organizing local conferences, especially in black communities, on major questions of U.S. policy towards southern Africa and in support of liberation movements;
speaking tours for African leaders;

aid in developing campus and community organizations with emphasis on projects related to ACOA’s program.

Africa Defense and Aid Fund

An indefinite sum of money can be used effectively in ADAF's support for the liberation struggle and those who suffer because of their participation in it. Our budgeted amount this year is $34,000. No staff salaries are paid from this fund but a percentage of special contributions helps pay for its overhead expenses. D&A work includes:

- legal defense for cases arising in southern Africa;
- assistance to African organizations engaged in the struggle for freedom, including aid to petitioners to the UN, and working with representatives of the liberation movements as they travel around the country;
- assistance to refugees, political prisoners, and their dependents;
- emergency assistance to students and to African student organizations in the United States.

Special Projects

Such projects frequently arise out of emergency situations and thus they cannot be detailed in advance. A minimum $15,500 has been budgeted for them. Staff for special projects is sometimes hired especially; more often the work must be divided among existing staff members. Examples include:

- the Nigerian/Biafran conflict and famine;
- the fly-in project for South West Africa;
public events on dates such as March 21 and December 10;
campaigns related to tourism and South Africa;
a benefit for FRELIMO through the sale of Makonde carvings.

Membership, Policy Making, and Administration

The term "administration" describes the supporting structures (office, staff, committees, Boards) which makes the rest of the work of the organization possible. The amount budgeted for this work is $54,500. Those involved in the administration are involved also in other aspects of ACOA's work. They include the Executive Director, an assistant and a secretary, the Financial Membership Director, the bookkeeper, two clerical people who handle the receipts, card files, and occasional correspondence, a receptionist-telephone operator, and an office worker who helps with mimeographing and mailing. Other staff members spend time in this category, particularly in connection with Board and other volunteer work.

Budget in a Nutshell:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Washington Program</td>
<td>$31,500</td>
</tr>
<tr>
<td>Research and Publications</td>
<td>22,000</td>
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<tr>
<td>Field Work</td>
<td>12,500</td>
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<tr>
<td>Africa Defense and Aid Fund</td>
<td>34,000</td>
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<tr>
<td>Special Projects</td>
<td>15,500</td>
</tr>
<tr>
<td>Membership, Policy and Administration</td>
<td>54,500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$170,000</strong></td>
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